

ACC Fiscal Officer's Conference

Let's move the needle!

"It starts with a committee"
How to transform sustainability into measurable results?

April 30, 2018

Presenters:

Kevin P. Cannon Assistant Director, Strategic Sourcing Gilberto A. Carles Sr. Director, Procurement Services



Agenda

- Sustainability Through History
- Actions Taken by Notre Dame
- Target and Actions
 - E. Procurement, Licensing, and Food Sourcing
- Case Studies
 - Increase usage of 30% recycled paper
 - Increase visibility with Grainger punch-out for green spend
 - Expand glove recycling program

Sustainability Through History

- Throughout its history the University of Notre Dame has embodied the traditional principles of sustainability as a Catholic university committed to remaining vital and strong for succeeding generations
- The contemporary concept of environmental sustainability seeks a similar goal—the wise use of our natural resources to ensure their availability for future generations.
- Sustainability has its own inherent value: it equates a respectful stewardship of the environment with the faithful care of God's creation.

Comprehensive Sustainability Strategy link:
 https://green.nd.edu/assets/211749/sustainability_strategy.pdf

Actions Taken by Notre Dame

- Inspire and encourage environmental sustainability, both academically and administratively
- Energy conservation measures across facilities
- The design and construction of LEED-certified buildings
- The establishment of the Office of Sustainability
- The creation of an undergraduate minor in Sustainability
- The University has sought to advance sustainability on campus and abroad

We at Notre Dame can do more:

New Goals developed by Faculty, Administrators and Students:

- 1. respect for the human condition;
- 2. respect for the conservation of natural resources; and
- 3. economic viability.

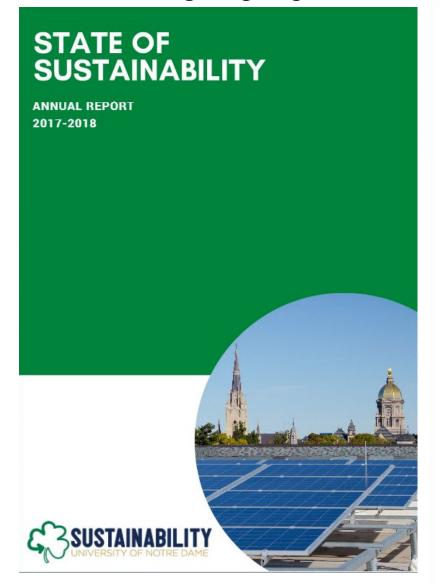
University actions:

- 1. **benefit people** not just the current generation or today's community but future generations and future communities
- 2. must **respect the planet's** inherent value and consider both immediate and long-term impacts on its resources.
- 3. consider the **economic impacts of our actions** to ensure the University's **financial health** for decades to come.

Many of the recommendations suggest changes in attitude and practices. Many also require economic investments.

Initial Mock-Up of a Sustainability Annual Report

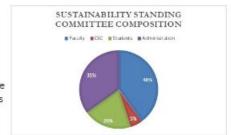
(Targeting August, 2018, completion and distribution)



SUSTAINABILITY STANDING

COMMITTEE

The Sustainability Standing Committee is composed of representatives across Faculty, Faculty Senate, Center for Social Concerns, Students (undergraduates and graduates), and University Administration in order to gain a diverse perspective of sustainability concerns across the Notre Dame campus.



SMALL WORKING **GROUPS**

The Sustainability Standing Committee recommended that Small Working Groups be formed in key areas to meet periodically throughout the academic year to tackle sustainability issues, develop and monitor sustainability metrics, and serve as a forum for exchanging ideas and knowledge.



Energy and













Licensing & Food

& Community

Targets and Actions

The Comprehensive Sustainability Strategy recommendations focus on the University's continued actions and aspirations in six areas:

Six (6) Strategic Committees:

- A. Energy and Emissions
- B. Water
- C. Building and Construction
- D. Waste
- E. Procurement, Licensing, and Food Sourcing
- F. Education, Research, and Community Outreach

E. Procurement, Licensing, and Food Sourcing

There is an important connection between purchasing and sourcing decisions and enhancing sustainability. Each sourcing decision we make presents an opportunity to choose environmentally and socially preferable products and services and to support companies with strong commitments to sustainability. Pope Francis instructs that "a true ecological approach always becomes a social approach."12 The University should ensure that its vendors align with University goals and values, including its commitment to sustainability. By thoughtfully using its purchasing power, the University has the ability to impact not only the growth of sustainability on campus but the greater growth of a sustainable economy. To make the most of this power, the University should incorporate more robust sustainability considerations in its purchasing and sourcing decisions.

Our Overall Strategies

- 1. Incorporate sustainability standards into formal strategic sourcing and licensing processes
- 2. Increase and encourage the purchase of more sustainable products by all University stakeholders
- 3. Create greater vendor/supplier partnerships that lead to more sustainable practices
- 4. Increase sustainability of food sources
- 5. Provide greater transparency of sustainable purchasing and licensing

1. Incorporate sustainability standards into formal strategic sourcing and licensing processes

RFP Sustainability Clause

The University of Notre Dame strives to be a leader in sustainable operations, education and research, and a role model for responsible citizenship. Notre Dame recognizes its responsibility to conserve the natural environment while promoting long-term economic and social justice for all members of society and works to foster a pervasive focus on the connection between environmental stewardship and the Common Good.

Notre Dame's Comprehensive Sustainability Strategy, https://green.nd.edu/about-us/goals/, outlines institutional goals and benchmarks which serve as the foundation and guiding principles for increasing sustainability in all areas and all levels across the University

Please provide a detailed narrative in support of these elements including documentation of policy and specific periodic updates detailing progress of your sustainable efforts and how those efforts apply to the products/services Notre Dame is requesting. Any sustainability/green certification programs in which the bidder is engaged or received recognition for achievement should be provided as well.

- 2. Increase and encourage the purchase of more sustainable products by all University stakeholders
- 3. Create greater vendor/supplier partnerships that lead to more sustainable practices

Accomplishment year today:

1. Custodial Products

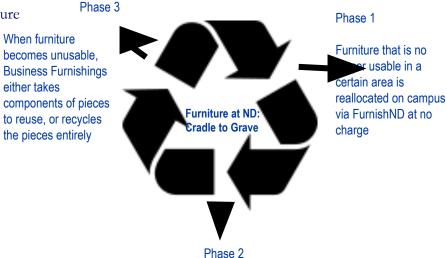
- Move to coreless TP and drop-down dispensers = significant reduction in waste
- 33% savings in moving from fold towels to roll towels
- Both in fiber use and packaging, and in product itself
- FSC Certification (takes into account whole life cycle process)
- Spend has declined on these products, despite campus construction boom

- 2. Increase and encourage the purchase of more sustainable products by all University stakeholders
- 3. Create greater vendor/supplier partnerships that lead to more sustainable practices

Accomplishment year today:

2. Furniture:

- Last fiscal year, ND purchased 952,900 lbs of Steelcase furniture
- Of that, recycled content amounted to 569,100 lbs.
- 410,700 lbs. were diverted from landfills
- Furnish ND, Surplus Property, Recycle



When furniture is no longer suitable for FurnishND, it is moved to storage to be sold by Notre Dame Surplus

- 2. Increase and encourage the purchase of more sustainable products by all University stakeholders
- 3. Create greater vendor/supplier partnerships that lead to more sustainable practices

Accomplishment year today:

3. Lighting:

- Complete conversion of incandescents to compact fluorescents
 - > 70% lower energy usage
- Conversion of site lighting from metal halide to LED
 - > 90% complete
 - ➤ LEDs last up to 88% longer than MH

Let's move the needle!

Case Studies #1:

Increase usage of 30% recycled paper:

• The issues:

There was a perception by the faculty and staff, that recycle paper was not a good option. Previous issues with jamming papers, bad quality, and poor performance of the paper made it difficult to introduce the recycle paper into the printing process.

Solution:

- Negotiate a competitive price for recycle paper which is \$5.00 a case cheaper than regular paper.
- Start slow: select one department "Human Resources" to use the recycle paper and monitor performance. Once results were successful, introduce the recycle paper to other departments.
- Emailing users buying paper to promote recycled paper

Results:

- PrintND (students) transitioning to 30% recycled Boise paper from 0% recycled paper
- Increase recycled content use by 77% in 2018 (680 cases of paper)



Procurement Services



Message

Last update by: OFFICE DEPOT

Welcome to the Notre Dame Office Supply Program. We Appreciate Your Business!

Office Depot Customer Service (for returns, exchanges, & product help): 1-866-679-1012 / Your acct # is 34625955.

For Restricted items, please contact ND Procurement Services for additional information.

Preferred Copy Paper for Notre Dame

Notre Dame & Office Depot are pleased to announce a Boise multipurpose copy paper for your use. Boise has manufactured high quality paper for over 80 years. Boise respects the planet and works to limit environmental impact. The Boise Aspen paper has a 30% recycled content. This paper will also save you money. The price per case is \$31.79. The current 30% recycled paper is item # 940650 at \$36.03. The new preferred paper will save you \$4.24 per case. Please see below for more details on the Boise paper:

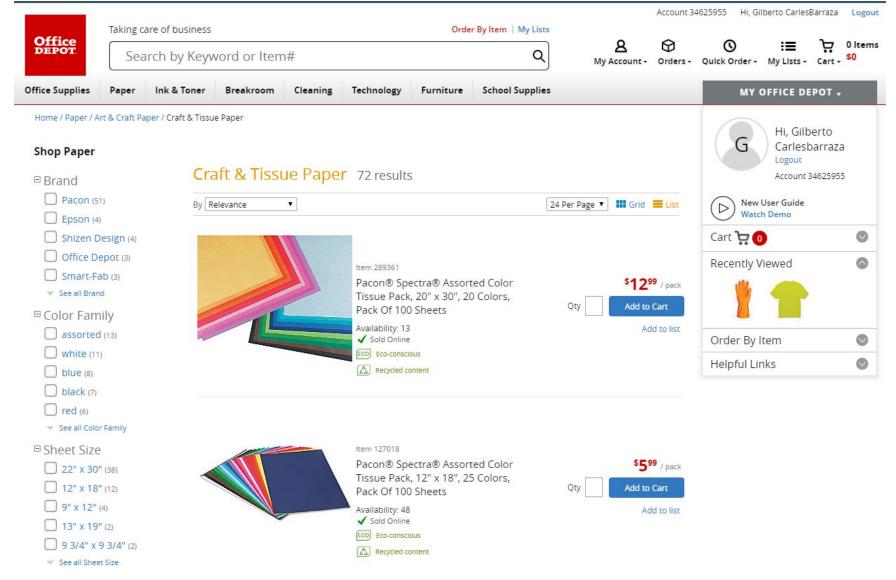
Bolse® Aspen® Multipurpose Paper, 8 1/2" x 11", 20 Lb, 30% Recycled, 500 Sheets Per Ream,

Case of 10 reams, Item # 116946, \$31.79 per case

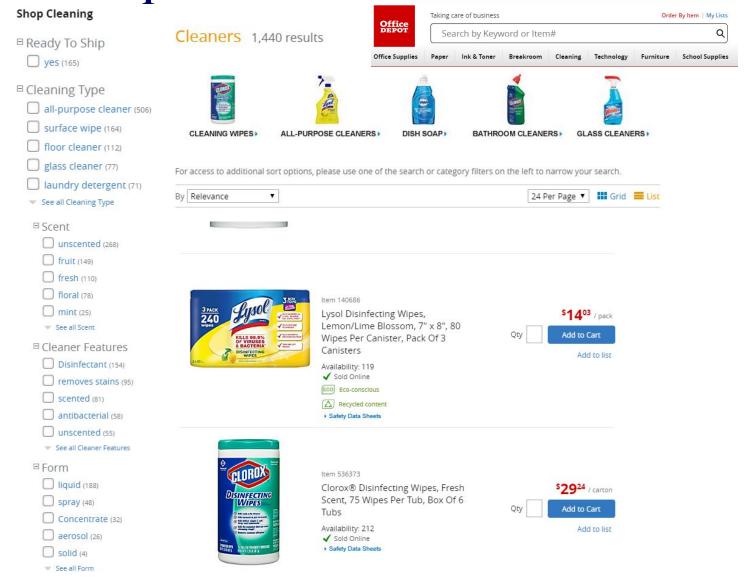
- · 30% recycled content
- · 92 brightness for crisp, clean text
- · Acid free paper won't yellow or fade over time
- 20lb paper is ideal for everyday use



Office Depot - Offers Green Alternatives



"Green" options when available:



Let's move the needle!

Case Studies #2:

Increase visibility with Grainger punch-out for green spend

• The issues:

 Grainger is a high transaction volume and high frequency catalog used by many different areas within Notre Dame. There was lack of visibility on what products were "green products". It was difficult for the end users to make an informed decision. The total Grainger Spend FY17 of \$471,000.00.

Solution:

- Supplier engagement to enhance green item identification and purchases on punchout.
- Grainger developed a system in their Punch-out Catalog provide during the purchasing process the "Green" equivalent as an option. The employee will have the option the buy green or proceed with their regular purchase.
- Goals is to move the needle to a 30% green spend which represents \$141,300.00

Results:

- Grainger support Notre Dame in reporting on common items with green alternatives. The Punch-Out catalog is getting ready to increasing visibility on green alternatives.
- Expected to be finished by August 2018

ReepStock Lists Special Order Quotes

GRAINGER NOTRE DAME

General Catalog Find A Branch Services Solutions ALL PRODUCTS Keyword, item or model

Keyword, item or model

Print

Services

Emergency Services

Grainger Lighting Solutions

Extended Protection Plan

Online Purchasing Solutions

Product Services

Find MRO

Safety Services

Auto-Reorder

Paperless Invoicing

Inventory Management



Grainger offers an extensive selection of products—plus solutions and technical expertise you can rely on to support your continuous improvement and cost savings initiatives. Work with your local Grainger team to take full advantage of all that your agreement has to offer.

CONTRACT INFORMATION



- Additional discounts on specific janitorial products, air filter products, motors and power transmission items, as well as hand and power tools and accessories
- · 1000-item Market Basket with net pricing discounts
- Customized "Hot List" pricing for Notre Dame
- Pre-paid freight on standard ground shipments

View E&I/Grainger Contract Overview

SAFETY RESOURCES

Take advantage of these Grainger Services to help reduce costs, minimize vendors and improve efficiencies:



Safety regulations are becoming more stringent and compliance is becoming tougher. Grainger can help you manage through these issues. As the largest safety products distributor in North America, Grainger has the products and resources for all of your safety needs.

Think Safety, Think Grainger,

Let's move the needle!

Case Studies #3:

Expand glove recycling program

• The issues:

- Notre Dame science labs are currently using rubber gloves in their programs.
- Other departments are also using rubber gloves but at this time we are not recycling the used gloves.

Solution:

- Team up with Office Depot to create a sustainability position sponsored by them to hire an intern to work on this initiative.
- Jordan Hall started recycling their rubber gloves with the support of this Office Depot Intern.
 - Allen Utterback

Results:

- We identified around 130 different locations that are using rubber gloves than can be candidate to start the recycling program.
- Sustainability Office Depot intern is directly contact remaining science labs for glove program
- Potentially approach food service
- In FY 2016, over half a ton of gloves were saved from the landfill

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Rubber glove recycling expansion:



- 4 tons of nitrile gloves currently used on campus, beyond Jordan
- Possibility of expanding to include to pipette tips and protective garments
- Messaging/posters to encourage glove recycling
- Opportunities: Stepan Hall, McCourtney Hall, Galvin Science Center, Harper Hall, Building Services, Food Services
 - Challenges: Personnel, cost of transporting waste
- Pilot of RightCycle in University of Illinois-Champaign's main dining hall has achieved a diversion rate of 90%

Let's move the needle!

- Future Development
 - Establish baseline for green spend in other key categories
 - Execute marketing plan to encourage use of sustainable products in key categories

Onward to Sustainability

University of Notre Dame





buildings are LEED certified which includes diverting 96% of construction project waste from landfills

SF collectively, Duncan Student Center, Corbett Family Hall, 6 O'Neill are home to the largest green roof in the state of Indiana.

Over the past 5 years, irrigation water use has decreased by

244 million gallons per year



In FY17, the ratio of trees planted to removed was

13: 1 **** *** ****

THE GOAL is

In FY17

recycled

wasto ----

The annual

660 lbs.

waste/person was

SMALL WORKING GROUP

28

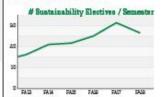
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27 students

30 active members of the Sustainability Commissioner program

70 Gameday student volunteers

SUSTAINABILITY MINOR



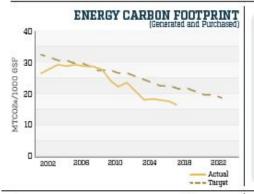
30 students in the class of 2019 are pursuing the sustainability minor

25 students in the class of 2020 are pursuing the sustainability minor

FOOD SOURCING

28% LOCAL PURCHASES

22%
MINORITY
OWNED



number of student riders

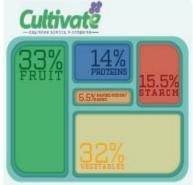
Geothermal well systems installed as part of our goal to reduce carbon emissions

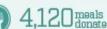
1,303 Total wells 2,500 Total tons of capacity



44 designated priority

parking spaces were added during the recent stadium construction









This year, ND has saved 133 tons, 68% of Pre-Consumer Food Waste



Furnish

70 departments used FurnishND 215 pcs. of furniture repurposed on campus \$250,000 in savings to the University

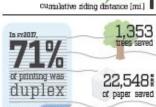


Old 2Gold annually diverts over 76.3 tons of waste from the landfill.



100% of the stadium bench seating (equivalent to 19 miles) was repurposed





cumulative saved gas consumption (gal.)

UmeBike

1,149,984 gal of water saved

124,019 lbs.of CO, saved





THANK YOU

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